## SEDMFI MUTUAL BENEFIT ASSOCIATION INC. 2024 Annual Corporate Governance Report

	COMPLIANT/ Non-		
	COMPLIANT	Additional Information	Reference/Explanation
		E BOARD GOVERNANCE RESPONSIBILITIES	
	ed by a competent, worl	king board to foster the long-term success and su	stainability of the corporation in a manner consistent
Recommendation 1.1			
Board composed of directors with collective working knowledge, experience, or expertise that is relevant to the company's industry/sector.	COMPLIANT	The Board of Directors of SEDMFI Mutual Benefit Association Inc. shall consist of nine (9) members, elected by the active members. The board of trustees composition is as follows:  a. One (1) trustee for the position of Treasurer b. Nine (9) from active members from partners	
2. Board has an appropriate mix of competence and expertise.	COMPLIANT	Please refer to the attached file.	Reference: List of Incorporators

3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and	NON- COMPLIANT		Not yet in the operation.
Recommendation 1.2			
Board is composed of a majority of non-executive directors.	COMPLIANT	Benefit Association Inc. shall consist of nine (9) members, elected by the active members. The board of trustees composition is as follows:  a. One (1) trustee for the position of Treasurer  b. Nine (9) from active members from partners	Reference: By-Laws- Page 3 General Information Sheet(GIS)- Page 3
Recommendation 1.3			
Company provides in its Board Charter or Manual on Corporate Governance a policy on the training of directors.	COMPLIANT	Trainings and Seminars of the Board of Trustees  As of 2024 only two(2) BOTs attended the Good Governance and Anti- Money Laudering Act Workshop.	Reference: Certificate of Trainings  The rest of the BOTs will attend in 2025

2. Company provides in its Board Charter or Manual on Corporate Governance an orientation program for first-time directors.	NON-COMPLIANT		On-going development of Corporate Governance Manual. (To be finalized and approve in 2025)
3. Company has relevant annual continuing training for all directors		Board of Trustees are required to attend mandatory trainings and other related conference forums.	Certificate of Trainings
Recommendation 1.4			
1. Board has a policy on board diversity	COMPLIANT	Please refer to the attached file.	Reference: List of Incorporators
Recommendation 1.5			

Board is assisted in its duties by a     Corporate Secretary	COMPLIANT	The Board Secretary is Ms. Lorna P. Decoy	Reference: General Information Sheet(GIS)- Page 3
Corporate Secretary is a separate individual from the Compliance Officer	COMPLIANT	The Compliance Officer is Ms. Jessa Mae C. Cervania	Reference: Secretary Certificate for Compliance Officer
3. Corporate Secretary is not a member of the Board of Directors.	NON-COMPLIANT		The Corporate Secretary is a member of the Board
4. Corporate Secretary attends training/s on corporate governance.	NON-COMPLIANT	As of 2024 the Corporate Secretary has not yet attended any training on corporate governance.	The Corporate Secretary will attend any training/s on corporate governance in 2025.
Recommendation 1.6			
Board is assisted by a Compliance     Officer	COMPLIANT	The Compliance Officer complies all the regulatory reportorial requirements.	Reference: Secretary Certificate of Compliance Officer
2. Compliance Officer has a rank of Vice President or an equivalent position with adequate stature and authority in the corporation	COMPLIANT	To ensure the Association's adherence to the guidelines on corporate governance set herein, the President of the Board shall designate a Compliance Officer. She shall have direct reporting responsibilities to the President of the Board/Governance Committee	Reference: Secretary Certificate of Compliance Officer
3. Compliance Officer is not a member of the board	COMPLIANT	Ms. Jessa Mae C. Cervania, Compliance Officer is not a member of the Board	Reference: Secretary Certificate of Compliance Officer
4. Compliance Officer attends training/s on corporate governance annually.	NON-COMPLIANT	As 2024 the Compliance Officer has not yet attended the Corporate Governance Training.	The Compliance Officer is required to attend the Corporate Governance Training in 2025

**Principle 2**. The fiduciary roles, responsibilities, and accountabilities of the Board as provided under the law, the company's articles and by-law, and other legal propouncements and guidelines should be made known to all directors as well as to stockholders and other stakeholders.

pronouncements and guidelines should be	e made known to all dire	ectors as well as to stockholders and other stakeh	olders.
Recommendation 2.1			
Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	COMPLIANT	The Board of Trustees shall meet regularly every month	Reference: Minutes of the Regular Meeting 2024
Recommendation 2.2			
Board oversees the development, review, and approval of the company's business objectives and strategy.	COMPLIANT	Majority of the Board of Trustees were involved in the development of the Association's Strategic Plan.	Reference: Strategic Plan
2. Board oversees and monitors the implementation of the company's business objectives and strategy to sustain the company's long-term viability and strength.	COMPLIANT	The manager is requested to report during Regular Board Meeting for confirmations and immediate actions on issues and concerns.	Reference: Minutes of the BOT Regular Meeting 2024
Recommendation 2.3			
Board is headed by a competent and qualified Chairperson.	COMPLIANT	The President is Ms. Emma C. Ongayo, the current Cluster Head of the mother company, SEDMFI.	Reference: List of Incorporator- Page 1 General Information Sheet- Page 3
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers, and management.	NON- COMPLIANT		Still in the process of formulating the succession plan
2. Board adopts a policy on the retirement of directors and key officers.	NON-COMPLIANT		program and retirement program.
Recommendation 2.5			

Board formulates and adopts a policy specifying the relationship between remuneration and performance of key officers and board members.	NON-COMPLIANT		Still in the process of formulating the Governance
2. Board aligns the remuneration of key officers and board members with the long-term interests of the company.	NON-COMPLIANT		Manual.
3. Directors do not participate in discussions or deliberations involving his/her remuneration.	NON-COMPLIANT		Still in the process of formulating the Governance Manual.
Recommendation 2.6			
Board has a formal and transparent board nomination and election policy.	COMPLIANT		Pu Louro
is disclosed in the company's Manual on	COMPLIANT	Selection and qulaification of the Board of	
S: Board no inimation and election policy include how the company accepts	COMPLIANT	Trustees is govern by its By-Laws.	By-Laws
4. Board nomination and election policy include how the board reviews nominated candidates.	COMPLIANT		
5. Board nomination and election policy include an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	COMPLIANT	Selection and qulaification of the Board of Trustees is govern by By-Laws.	Reference: SEDMFI MBA By-Laws- Page 3

6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	NON-COMPLIANT	Still in the process of formulating the Governance Manual.
Recommendation 2.7		
Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions	NON- COMPLIANT	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions	NON- COMPLIANT	To be complied in the year 2025
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile, and complexity of operations.	NON- COMPLIANT	
Recommendation 2.8		
1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer, and Chief Audit Executive).	NON-COMPLIANT	Since the MBA is still in the pre-operation stage, the mother MFI thru the HR department is responsible for

2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer, and Chief Audit Executive).	NON-COMPLIANT	the hiring of MBA manager. While the compliance officer of the mother MFI is maximize as the same.
Recommendation 2.9		
1. Board establishes an effective performance management framework that ensures that Management, including the Chief Executive Officer performance is at par with the standards set by the Board and Senior Management.	NON-COMPLIANT	Since the MBA is still in the pre-operation stage, the mother MFI thru the HR department is responsible for the hiring of MBA manager. While the compliance
2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.	NON-COMPLIANT	officer of the mother MFI is maximize as the same.
Recommendation 2.10		
1. Board oversees that an appropriate internal control system is in place.	NON- COMPLIANT	Temporarily, in the absence of Governance Manual, the MBA adapts the Internal Control System of the mother MFI

2. The internal control system includes a mechanism for monitoring and managing potential conflicts of interest of the Management, members, and shareholders.	NON COMPLIANT	Temporarily, in the absence of Governance Manual, the MBA adapts the Internal Control System of the mother MFI
3. Board approves the Internal Audit Charter	NON COMPLIANT	Currently, we don't have an Audit Charter. We hope to develop this in the year 2026.
Recommendation 2.11		
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess, and manage key business risks.	NON COMPLIANT	We are still in the process of establishing an ERM
2. The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	NON COMPLIANT	framework and hope to finalize in the next two years.
Recommendation 2.12		
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities, and accountabilities in carrying out its fiduciary duties.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet

2. Board Charter serves as a guide to the directors in the performance of their functions.	NON- COMPLIANT	to develop the Governance Manual.
3. Board Charter is publicly available and posted on the company's website.	NON- COMPLIANT	
-	te governance concerns,	ble to support the effective Board's actions, particularly with respect to audit, risk management, related such as nomination and remuneration. The composition, functions, and responsibilities of all Committee Charter.
1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	NON-COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
Recommendation 3.2		
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman, is independent.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.

3. All the members of the committee		
have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing, and finance.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
4. The Chairman of the Audit Committee is not the Chairman of the Board or any other committee.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
Recommendation 3.3		
Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were	NON COMPLIANT	
2. Corporate Governance Committee is composed of at least three members, the majority of whom should be independent directors.	NON COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
3. Chairman of the Corporate Governance Committee is an independent director.	NON COMPLIANT	
Recommendation 3.4		
1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.

3. The Chairman of the BROC is not the Chairman of the Board or any other committee.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
4. At least one member of the BROC has relevant thorough knowledge and experience in risk and risk management.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
Recommendation 3.5		
1. The Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	NON COMPLIANT	Since we are still in the pre-operation stage, we are yet
2. RPT Committee is composed of at least three non-executive directors, majority of whom should be independent, including the Chairman.	NON COMPLIANT	to develop the Governance Manual.
Recommendation 3.6		
1. All established committees have Committee Charters stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources, and other relevant information.	NON COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
2. Committee Charters provide standards for evaluating the performance of the Committees.	NON COMPLIANT	to develop the dovernance ivialidal.
3. Committee Charters were fully disclosed on the company's website.	NON COMPLIANT	
<b>Principle 4:</b> To show full commitment to t responsibilities, including sufficient time t	• •	s should devote the time and attention necessary to properly and effectively perform their duties and poration's business.
Recommendation 4.1		

		<u></u>		
1. The Directors attends and actively participates in all meetings of the Board, Committees and shareholders in person or through tele or videoconferencing conducted in accordance with the rules and regulations of the Commission.	COMPLIANT	Reference: Minutes of the meeting 2024  Shows active participations in all meetings		Reference: Minutes of the meeting 2024
2. The director's review meeting materials for all Board and Committee meetings.	COMPLIANT			
3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	COMPLIANT		Reference: Minutes of the meeting 2024	
Recommendation 4.2				
1. Non-executive directors concurrently serve as directors to a maximum of five Insurance Commission Regulated Entities (ICREs) and publicly listed companies to ensure that they have sufficient time to fully prepare for meetings, challenge Management's proposals/views, and oversee the long-term strategy of the company.	NON- COMPLIANT		Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.	
Recommendation 4.3				
1. The directors notify the company's board where he/she is an incumbent director before accepting a directorship in another company.	NON- COMPLIANT	nd independent judgment on a corporate affairs.	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.	

Recommendation 5.1		
The Board is composed of at least twenty percent (20%) independent directors	NON-COMPLIANT	Still scouting independent Board that will constitute the 20% membership of the Board.
Recommendation 5.2		
1. The independent directors possess all the necessary qualifications and none of the disqualifications to hold the position.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual to include the qualification of the independent Board.
Recommendation 5.3		
1. The independent directors serve for a maximum cumulative term of nine years.  As far as Insurance Companies are concerned, the foregoing term limit shall be reckoned from 02 January 2015 while the reckoning date for the Pre-Need Companies and Health Maintenance Organizations shall be from 21 September 2016.  For the other covered entities, all previous terms served by existing Independent Directors prior to the effectivity of this Circular shall not be included in the application of the term limit prescribed in this item.	NON- COMPLIANT	Since we are still in the pre-operation stage, we are yet to develop the Governance Manual to include the qualification and term of the independent Board.
2. The company bars an independent director from serving in such capacity after the term limit of nine years.	NON- COMPLIANT	

3. In the instance that the company			1
retains an independent director in the same capacity after nine years, the board submits to the Insurance	NON COMPLIANT		Since we are still in the pre-operation stage, we are yet to develop the Governance Manual to include the qualification and term of the independent Board.
Commission a formal written justification and seeks shareholders approval during the annual shareholders' meeting.	NON- COMPLIANT		
Recommendation 5.4			
The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals	COMPLIANT	The BOT chairman is Ms. Emma C. Ongayo, and the General Manager is Mr. Jeremeias L. Rivas	Reference: General Information Sheet (GIS)- Page 3 General Manager Job Description
2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	NON- COMPLIANT		Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
Recommendation 5.5			
1. If the Chairman of the Board is not an independent director or where the roles of Chairman and CEO are being held by one person, the Board should designate a lead director among the independent directors.	COMPLIANT	The Chairman and the General Manager are held by two (2) different person	Reference: General Information Sheet (GIS)-Page 3
December deticu F.C			General Manager Job Description
Recommendation 5.6			

1. Directors with a material interest in a transaction affecting the corporation should abstain from taking part in the deliberations for the same.	NON- COMPLIANT		Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
Recommendation 5.7			
1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance, and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the corporation.	NON COMPLIANT		Since we are still in the pre-operation stage, we are yet to develop the Governance Manual.
2. The meetings are chaired by the lead of the independent director.	NON COMPLIANT		
1 .			arly carry out evaluations to appraise its performance
as a body, and assess whether it possesses	s the right mix of backgr	ounds and competencies.	
Recommendation 6.1			
The Board conducts an annual assessment of its performance as a whole.	NON- COMPLIANT		
2. The performance of the Chairman is as:	NON- COMPLIANT		
3. The performance of the individual men	NON- COMPLIANT		Since we are still in the pre-operation stage, we are ye to develop the Governance Manual.
4. The performance of each committee is	NON- COMPLIANT		
5. Every three years, the assessments are supported by an external facilitator.	NON- COMPLIANT		
Recommendation 6.2			

1. Board has in place a system that provides, at the minimum, criteria, and processes to determine the performance of the Board, individual directors, and committees.	COMPLIANT	Govern and stated in the Association's By- Laws	Reference: By-Laws (Page 2)
The system allows for a feedback mechanism from the shareholders	COMPLIANT	During Regular BOT Meeting, all issues and concerns were discussed and addressed.	Reference: Minutes of the Regular BOT Meeting
Principle 7: Members of the Board are du	ty-bound to apply high $\epsilon$	ethical standards, taking into account the interests	s of all stakeholders.
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provides standards for professional and ethical behavior, as well as articulates acceptable and unacceptable conduct and practices in internal and external dealings of the company.	COMPLIANT	In the absence of Association's Code of Business and Conduct of Ethics, the Board adapt the mother MFI Code of Ethics and Discipline.	Reference: SEDMFI Code of Conduct
2. The Code is properly disseminated to the Board, senior management, and employees.	COMPLIANT	It is being recited Monday before the start of the week.	Reference: SEDMFI Code of Conduct- Page 2
3. The Code is disclosed and made available to the public through the company website.	COMPLIANT	It is uploaded in the MBA's Website.	www.sedmfimba.com
Recommendation 7.2			
efficient implementation and monitoring of compliance with the Code of Business	COMPLIANT	Adopted the SEDMFI Code of Conduct	Reference: SEDMFI Code of Conduct

- 1

2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.	NON- COMPLIANT		Still to develop internal policies.
		DISCLOSURE AND TRANSPARENCY	
	corporate disclosure po	olicies and procedures that are practical and in ac	cordance with best practices and regulatory
Recommendation 8.1			
1. The Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable, and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results, and business operations.	NON- COMPLIANT		Still in the process of formulating the Governance Manual.
Recommendation 8.2			
1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	NON- COMPLIANT		

2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	NON- COMPLIANT	Still in the process of formulating the Governance N
Recommendation 8.3		
1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance	NON- COMPLIANT	
2. Company provides a clear disclosure of its policies and procedure for setting Executive remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with the ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	NON- COMPLIANT	Still in the process of formulating the Governance Manual.
3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.	NON- COMPLIANT	
Recommendation 8.4		

Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions.	NON- COMPLIANT		
2. Company discloses material or significant RPTs in its Annual Company Report or Annual Corporate Governance Report, reviewed and approved by the Board, and submitted for confirmation by a majority vote of the stockholders in the annual stockholders' meeting during the year.	NON- COMPLIANT		Still in the process of formulating the Governance Manual.
Recommendation 8.5			
Company's corporate governance policies, programs, and procedures are contained in its Manual on Corporate Governance (MCG).	NON- COMPLIANT		Still in the process of formulating the Governance Manual.
2. The Company's MCG is posted on its company website	NON- COMPLIANT		
<b>Principle 9:</b> The company should establish auditor's independence and enhance audi		priate selection of an external auditor, and effec	tive oversight of the same to strengthen the external
Recommendation 9.1			
1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.	NON- COMPLIANT		

2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board, and ratified by the shareholders.	NON- COMPLIANT	Still in the process of formulating the Governance Manual.
3. For the removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	NON- COMPLIANT	
Recommendation 9.2		
1. Audit Committee Charter includes the Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	NON- COMPLIANT	Still in the process of formulating the Governance Manual.

2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	NON COMPLIANT	Still in the process of formula Manual.	ting the Governance
Recommendation 9.3			
1. Company discloses the nature of non- audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	NON- COMPLIANT	Still in the process of formula Manual.	ting the Governance
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	NON- COMPLIANT	Still in the process of formula Manual.	ting the Governance
Principle 10: The company should ensure	that the material and re	ortable non-financial and sustainability issues are disclosed.	
Recommendation 10.1			
1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social, and governance (EESG) issues of its business, which underpin sustainability.	NON- COMPLIANT	Still in the process of formula	ting the policies

		1	1
2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	NON- COMPLIANT		
Principle 11: The company should mainta	ain a comprehensive and	l cost-efficient communication channel for dissen	ninating relevant information. This channel is crucial for
informed decision- making by investors, s	•		
Recommendation 11.1	·		
1. The company should have a website			
to ensure a comprehensive, cost-			
efficient, transparent, and timely	COMPLIANT	The Association has it's own website	www.sedmfimba.com
manner of disseminating relevant			
information to the public.			
·	INTERNAL CON	TROL SYSTEM AND RISK MANAGEMENT FRAME	WORK
Principle 12: To ensure integrity, transpar	ency, and proper govern	nance in the conduct of its affairs, the company sl	hould control the system and enterprise risk
management framework, a strong and eff	ective internal control s	ystem, and enterprise risk management framewo	ork.
Recommendation 12.1			
1. Company has an adequate and			Reference: Manual of Basic Life Insurance
effective internal control system in the	COMPLIANT	The Association adherence to its IRR.	Product(BLIP)
conduct of its business.			<u>i Toddet(BEIT )</u>
2. Company has an adequate and			
effective enterprise risk management	NON COMPLIANT		Still to develop the Risk Management Manual.
framework in the conduct of its	NON COMPLIANT		Still to develop the Nisk Management Mandal.
business.			
Recommendation 12.2			
1. Company has in place an independent			
internal audit function that provides an			
independent and objective assurance,	NON- COMPLIANT		Still to develop Audit Manual.
and consulting services designed to add	NOIN- COIVIFLIAIVI		Still to develop Addit Ivialidal.
value and improve the company's			
operations.			
Recommendation 12.3			

Audit Executive (CAE) appointed by the	NON- COMPLIANT	
the internal audit activity of the	NON- COMPLIANT	Still to develop Audit Manual.
audit activity, a qualified independent executive or senior management	NON- COMPLIANT	
Recommendation 12.4		
1. The company has a separate risk management function to identify, assess and monitor key risk exposures.	NON- COMPLIANT	Still in the process of developing Risk Management Manual.
Recommendation 12.5		
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	NON- COMPLIANT	Still in the process of developing Risk Management Manual.
2. CRO has adequate authority, stature, resources, and support to fulfill his/her responsibilities.	NON- COMPLIANT	
	CULTIVATING A SYNERGIC RELATION	NSHIP WITH SHAREHOLDERS
Principle 13: The company should treat all	shareholders fairly and equitably, and also rec	ognize, protect, and facilitate the exercise of their rights.
Recommendation 13.1		

1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	NON- COMPLIANT	Still in the process of developing the Governance Manual.
2. Board ensures that basic shareholder rights are disclo+D286+A286:B286	NON- COMPLIANT	Still in the process of developing the Governance Manual.
Recommendation 13.2		
1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 21 days before the meeting.	NON- COMPLIANT	Still in the pre operation stage.
Recommendation 13.3		
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	NON- COMPLIANT	Not applicable for a less than a year operation.

Shareholders' Meetings are available on the company website within five business days from the end of the meeting.	NON- COMPLIANT	Still in the pre operation stage.
Recommendation 13.4		
Board has an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner	NON- COMPLIANT	Still in the pre operation stage.
2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	NON- COMPLIANT	Sun in the pre operation stage.
		DUTIES TO STAKEHOLDERS
I		ntractual relations, and through voluntary commitments must be respected. Where stakeholders' ortunity to obtain prompt effective redress for the violation of their rights.
rights and/or interests are at stake, stakeh	olders should have the o	
Recommendation 14.1  1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth, and	olders should have the o	
Recommendation 14.1  1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth, and sustainability.	olders should have the o	

1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	NON- COMPLIANT		
	participation should be o	developed to create a symbiotic environment, rea	lize the company's goals and participate in its
corporate governance processes.		, , , , , , , , , , , , , , , , , , , ,	and the company of great and participation and
Recommendation 15.1			
1. Board establishes policies, programs, and procedures that encourage employees to actively participate in the realization of the company's goals and its governance.	NON- COMPLIANT		Still in the pre operation stage.
Recommendation 15.2			
1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	COMPLIANT	The Association temporarily adopted the Employee Code of Conduct of the mother MFI	Reference: Employee Code of Conduct- Page 2
2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	COMPLIANT		
Recommendation 15.3			
1. Board established a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	NON COMPLIANT		

2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	NON COMPLIANT		Still on the pre- operation stage
3. Board supervises and ensures the enforcement of the whistleblowing framework	NON COMPLIANT		
· · ·	•	dealings with the communities where it operates er that is fully supportive of its comprehensive ar	
Recommendation 16.1			
1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business while contributing to the advancement of the society where it operates.	NON- COMPLIANT		Still on the pre- operation stage